

Actuarial Valuation and Review as of January 1, 2018





This report has been prepared at the request of the Retirement Board to assist in administering the Town of Andover Contributory Retirement System. This valuation report may not otherwise be copied or reproduced in any form without the consent of the Retirement Board and may only be provided to other parties in its entirety. The measurements shown in this actuarial valuation may not be applicable for other purposes.

Copyright @ 2018 by The Segal Group, Inc. All rights reserved.





June 13, 2018

Board of Trustees Town of Andover Contributory Retirement System 36 Bartlet Street Andover, MA 01810

Dear Board Members:

We are pleased to submit this Actuarial Valuation and Review as of January 1, 2018. It summarizes the actuarial data used in the valuation, analyzes the preceding two years' experience, and establishes the funding requirements for fiscal 2019 and later years.

This report was prepared in accordance with generally accepted actuarial principles and practices at the request of the Board to assist in administering the Retirement System. The census information and financial information on which our calculations were based was prepared by the staff of the Town of Andover Contributory Retirement System. That assistance is gratefully acknowledged.

The actuarial calculations were directed under my supervision. I am a member of the American Academy of Actuaries and I meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion herein. To the best of my knowledge, the information supplied in this actuarial valuation is complete and accurate. Further, in my opinion, the assumptions as approved by the Board are reasonably related to the experience of and the expectations for the Town of Andover Contributory Retirement System.

We look forward to reviewing this report at your next meeting and to answering any questions.

Sincerely,

Segal Consulting, a Member of The Segal Group, Inc.

3y:

Kathleen A. Riley, FSA, MAAA, EA

Senior Vice President and Actuary

8723426v2/13556.009

Benefits, Compensation and HR Consulting. Member of The Segal Group. Offices throughout the United States and Canada

# **Table of Contents**

Town of Andover Contributory Retirement System Actuarial Valuation and Review as of January 1, 2018

Section 1: Actuarial Valuation Summary	
Purpose and Basis	5
Significant Issues	6
Summary of Key Valuation Results	8
Important Information About Actuarial Valuations	
Section 2: Actuarial Valuation Results	
Participant Data	11
Financial Information	14
Actuarial Experience	17
Changes in the Actuarial Accrued Liability	22
Development of Unfunded Actuarial Accrued Liability	23
Actuarially Determined Contribution	24
Funding Schedule	25
Risk	26

Section	3:	Supplemen	ıtal	Information
- 1 11 11		- 11	_	

Exhibit A – Table of Plan Coverage	29
Exhibit B - Participants in Active Service as of December 31,	201730
Exhibit C – Summary Statement of Income and Expenses on Market Value Basis	a 31
Exhibit D – Development of the Fund Through December 31,	201732
Exhibit E – Department Results	33
Exhibit F – Definitions of Pension Terms	34
Section 4: Actuarial Valuation Basis	
Exhibit I – Actuarial Assumptions and Actuarial Cost Method	39
Exhibit II – Summary of Plan Provisions	45



# **Section 1: Actuarial Valuation Summary**

#### **Purpose and Basis**

This report was prepared by Segal Consulting to present a valuation of the Town of Andover Contributory Retirement System as of January 1, 2018. The valuation was performed to determine whether the assets and contributions are sufficient to provide the prescribed benefits. The measurements shown in this actuarial valuation may not be applicable for other purposes. In particular, the measures herein are not necessarily appropriate for assessing the sufficiency of System assets to cover the estimated cost of settling the System's benefit obligations. Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements; and changes in plan provisions or applicable law.

Certain disclosure information required by GASB Statements No. 67 and 68 as of January 1, 2018 for the Town of Andover Contributory Retirement System is provided in a separate report.

The contribution requirements presented in this report are based on:

- The benefit provisions of Massachusetts General Law Chapter 32;
- > The characteristics of covered active participants, inactive participants, and retired participants and beneficiaries as of December 31, 2017, provided by the staff of the Retirement System;
- The assets of the System as of December 31, 2017, provided by the staff of the Retirement System;
- > Economic assumptions regarding future salary increases and investment earnings; and
- > Other actuarial assumptions regarding employee terminations, retirement, death, etc.

#### Significant Issues

- 1. Segal Consulting ("Segal") strongly recommends an actuarial funding method that targets 100% funding of the actuarial accrued liability. Generally, this implies payments that are ultimately at least enough to cover normal cost, interest on the unfunded actuarial accrued liability and the principal balance. The funding policy adopted by the Town of Andover Contributory Retirement System meets this standard and funds the unfunded actuarial accrued liability of the plan by June 30, 2035.
- 2. The funded ratio (the ratio of the actuarial value of assets to actuarial accrued liability) is 48.61%, compared to the prior valuation funded ratio of 47.91%. This ratio is one measure of funding status, and its history is a measure of funding progress. Using the market value of assets, the funded ratio is 50.94%, compared to 46.73% as of the prior valuation date. These measurements are not necessarily appropriate for assessing the sufficiency of assets to cover the estimated cost of settling the Town of Andover Contributory Retirement System's benefit obligation or the need for or the amount of future contributions.
- 3. During the plan year ended 2016 and 2017, the market value rate of return was 7.24% and 17.21%, respectively, compared to the assumed rate of return of 7.25%. Because the actuarial value of assets gradually recognizes market value fluctuations over a five-year period, the actuarial rate of return for the plan years ended 2016 and 2017 was 7.59 and 8.73%, respectively. The actuarial value of assets as of December 31, 2017 was \$137.2 million, or 95.4% of the market value of assets of \$143.8 million reported in the Annual Statement. As of December 31, 2015, the actuarial value of assets was 102.5% of the market value.
- 4. As indicated in Section 2 of this report, the total unrecognized investment gain as of December 31, 2017 is \$6,573,260. This investment gain will be recognized in the determination of the actuarial value of assets for funding purposes in the next few years, to the extent it is not offset by recognition of investment losses derived from future experience. This implies that earning the assumed rate of investment return (net of expenses) on a market value basis will result in investment gains on the actuarial value of assets in the next few years. The funding schedule shown in Section 2 reflects the deferred investment gains in accordance with the asset valuation adopted by the Board.
- 5. The actuarial valuation report as of January 1, 2018 is based on financial information as of that date. Changes in the value of assets subsequent to that date are not reflected.
- 6. The following actuarial assumptions were changed with this valuation:
  - The investment return assumption was lowered from 7.25% to 7.0%.
  - The mortality assumption for non-disabled participants was updated from the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally from 2009 with Scale BB2D to the RP-2014 Blue Collar Employee and Healthy Annuitant Mortality Tables set forward one year for females projected generationally with Scale MP-2017.

> The mortality assumption for disabled participants was updated from the RP-2000 Healthy Annuitant Mortality Table projected generationally from 2015 with Scale BB2D to the RP-2014 Blue Collar Healthy Annuitant Mortality Table set forward one year and projected generationally with Scale MP-2017.

Changing these assumptions increased the unfunded liability by approximately \$8.6 million and increased the employer normal cost by approximately \$328,000.

- 7. The unfunded liability has increased from \$128.9 million as of January 1, 2016 to \$145.1 million as of January 1, 2018. The unfunded liability was expected to increase to \$134.3 million. The increase of \$10.8 million from the expected unfunded liability is primarily due to the assumption changes described above. Other sources of gains and losses are discussed in Section 2.
- 8. The funding schedule included in this report fully funds the System by June 30, 2035 with appropriations that increase 7.2% per year. In the prior funding schedule, the System was projected to be fully funded in fiscal 2032 with appropriations that increase 10.0% per year.
- 9. Since the actuarial valuation results are dependent on a given set of assumptions, there is a risk that emerging results may differ significantly as actual experience proves to be different from the assumptions. We have included a discussion of various risks that may affect the plan in Section 2.

#### **Summary of Key Valuation Results**

		2018	2016
Contributions for fiscal	Actuarially Determined Contributions for fiscal year 2019 and 2017	\$10,464,565	\$8,648,400
year beginning July 1:	<ul> <li>Actuarially Determined Contributions for fiscal year 2020 and 2018</li> </ul>	11,218,013	9,513,24
	<ul> <li>Actuarially Determined Contributions for fiscal year 2021 and 2019</li> </ul>	12,025,710	10,464,56
	Retired participants and beneficiaries	\$148,346,581	\$124,352,71
for plan year beginning	Inactive vested participants	3,135,315	2,478,492
January 1:	Active participants	130,388,245	120,228,010
	<ul> <li>Inactive participants due a refund of employee contributions</li> </ul>	394,025	441,172
	• Total	282,264,166	247,500,39
	<ul> <li>Normal cost including administrative expenses for plan year beginning January 1</li> </ul>	6,508,678	5,989,614
Assets for plan year	Market value of assets (MVA)	\$143,771,761	\$115,652,25
peginning January 1:	<ul> <li>Actuarial value of assets (AVA)</li> </ul>	137,198,501	118,567,00
	<ul> <li>Actuarial value of assets as a percentage of market value of assets</li> </ul>	95.43%	102.52%
unded status for plan	Unfunded actuarial accrued liability on market value of assets	\$138,492,405	\$131,848,136
ear beginning January 1:	Funded percentage on MVA basis	50.94%	46.73%
	<ul> <li>Unfunded actuarial accrued liability on actuarial value of assets</li> </ul>	\$145,065,665	\$128,933,384
	<ul> <li>Funded percentage on AVA basis</li> </ul>	\$10,464,565 11,218,013 12,025,710 \$148,346,581 3,135,315 130,388,245 394,025 282,264,166 6,508,678 \$143,771,761 137,198,501 95.43% \$138,492,405 50.94% \$145,065,665 48.61% 7.00% 3.50% 470 23 96 728 \$38,828,166 53,335	47.91%
Key assumptions:	Net investment return	7.00%	7.25%
	Long-term inflation rate	3.50%	3.50%
	Number of retired participants and beneficiaries	470	432
olan year beginning	Number of inactive vested participants	23	20
January 1:	<ul> <li>Number of inactive participants entitled to a refund of employee contributions</li> </ul>	96	98
	Number of active participants	11,218,013 12,025,710 \$148,346,581 3,135,315 130,388,245 394,025 282,264,166 1 6,508,678 \$143,771,761 137,198,501 95.43% \$138,492,405 50.94% \$145,065,665 48.61% 7.00% 3.50% 470 23 96 728 \$38,828,166	728
	Total payroll	\$38,828,166	\$36,946,467
	Average payroll	53,335	50,75

Notes: Calendar year 2017 payroll figures were increased by 6.1% for firefighters hired before July 1, 2014, 4.6% for those hired after July 1, 2014 and before July 1, 2015, 2.8% for those hired after July 1, 2015 and before July 1, 2016, and 0.8% for those hired after July 1, 2016 and before July 1, 2017 to reflect unsettled bargaining agreements. Calendar year 2017 payroll figures were reduced by 0.5% for Group 1 participants hired before January 1, 2016 to reflect retroactive payments made in 2017 and were reduced for dispatchers to reflect retroactive payments made in 2017.

Calendar year 2015 payroll figures were reduced by 13.25% for firefighters hired before January 1, 2012 and reduced by 11% for firefighters hired after January 1, 2012 but before June 30, 2013 to reflect retroactive payments made in 2015.



#### **Important Information About Actuarial Valuations**

An actuarial valuation is a budgeting tool with respect to the financing of future projected obligations of a pension plan. It is an estimated forecast – the actual long-term cost of the plan will be determined by the actual benefits and expenses paid and the actual investment experience of the plan.

In order to prepare a valuation, Segal Consulting ("Segal") relies on a number of input items. These include:

Plan of benefits	Plan provisions define the rules that will be used to determine benefit payments, and those rules, or the interpretatio of them, may change over time. Even where they appear precise, outside factors may change how they operate. It is important to keep Segal informed with respect to plan provisions and administrative procedures, and to review the plan summary included in our report to confirm that Segal has correctly interpreted the plan of benefits.
Participant data	An actuarial valuation for a plan is based on data provided to the actuary by the Town of Andover Contributory Retirement System. Segal does not audit such data for completeness or accuracy, other than reviewing it for obvious inconsistencies compared to prior data and other information that appears unreasonable. It is important for Segal to receive the best possible data and to be informed about any known incomplete or inaccurate data.
Assets	The valuation is based on the market value of assets as of the valuation date, as provided by the Town of Andover Contributory Retirement System. The Town of Andover Contributory Retirement System uses an "actuarial value of assets" that differs from market value to gradually reflect year-to-year changes in the market value of assets in determining the contribution requirements.
Actuarial assumptions	In preparing an actuarial valuation, Segal projects the benefits to be paid to existing plan participants for the rest of their lives and the lives of their beneficiaries. This projection requires actuarial assumptions as to the probability of death, disability, withdrawal, and retirement of each participant for each year. In addition, the benefits projected to be paid for each of those events in each future year reflect actuarial assumptions as to salary increases and cost-of-living adjustments. The projected benefits are then discounted to a present value, based on the assumed rate of return that is expected to be achieved on the plan's assets. There is a reasonable range for each assumption used in the projection and the results may vary materially based on which assumptions are selected. It is important for any user of an actuarial valuation to understand this concept. Actuarial assumptions are periodically reviewed to ensure that future valuations reflect emerging plan experience. While future changes in actuarial assumptions may have a significant impact on the reported results, that does not mean that the previous assumptions were unreasonable.

The user of Segal's actuarial valuation (or other actuarial calculations) should keep the following in mind:

- The actuarial valuation is prepared at the request of the Town of Andover Contributory Retirement System. Segal is not responsible for the use or misuse of its report, particularly by any other party.
- An actuarial valuation is a measurement of the plan's assets and liabilities at a specific date. Accordingly, except where otherwise noted, Segal did not perform an analysis of the potential range of future financial measures. The actual long-term cost of the plan will be determined by the actual benefits and expenses paid and the actual investment experience of the plan.
- · Actuarial results in this report are not rounded, but that does not imply precision.
- If the Town of Andover Contributory Retirement System is aware of any event or trend that was not considered in this valuation that may materially change the results of the valuation, Segal should be advised, so that we can evaluate it.
- Segal does not provide investment, legal, accounting, or tax advice. Segal's valuation is based on our understanding of applicable guidance in these areas and of the plan's provisions, but they may be subject to alternative interpretations. The Town of Andover Contributory Retirement System should look to their other advisors for expertise in these areas.

As Segal Consulting has no discretionary authority with respect to the management or assets of the System, it is not a fiduciary in its capacity as actuaries and consultants with respect to the System.

# **Section 2: Actuarial Valuation Results**

#### **Participant Data**

The Actuarial Valuation and Review considers the number and demographic characteristics of covered participants, including active participants, inactive participants, retired participants and beneficiaries.

This section presents a summary of significant statistical data on these participant groups.

More detailed information for this valuation year and the preceding valuation can be found in Section 3, Exhibits A and B.

#### PARTICIPANT POPULATION: 2003 - 2017

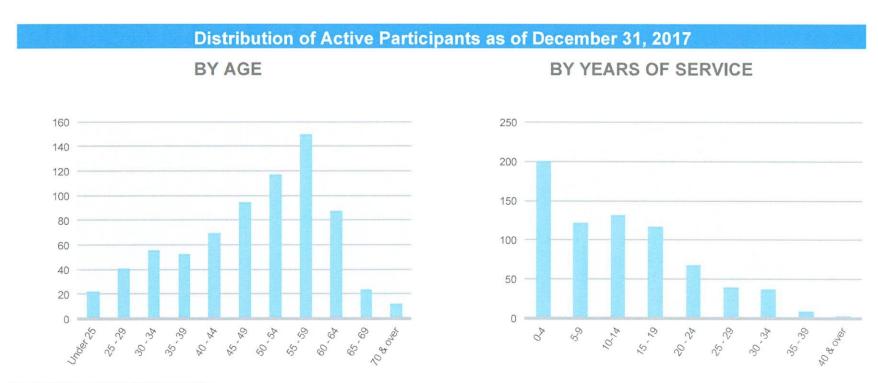
Year Ended December 31	Active Participants	Inactive Participants	Retired Participants and Beneficiaries	Total Non- Actives	Ratio of Non- Actives to Actives
2003	720	99	334	433	0.60
2006	726	129	352	481	0.66
2009	707	*	363	363	0.54
2011	701	113	396	509	0.73
2013	733	127	413	540	0.74
2015	728	118	432	550	0.76
2017	728	119	470	589	0.81

<sup>\*</sup> Information not available.

#### **Active Participants**

Plan costs are affected by the age, years of service and payroll of active participants. In this year's valuation, there were 728 active participants with an average age of 49.0, average years of service of 12.6 years and average payroll of \$53,335. The 728 active participants in the prior valuation had an average age of 49.2, average service of 12.7 years and average payroll of \$50,751.

Among the active participants, there were none with unknown age and/or service information.



#### **Inactive Participants**

In this year's valuation, there were 23 participants with a vested right to a deferred or immediate vested benefit and 96 participants entitled to a return of their employee contributions.

#### **Retired Participants and Beneficiaries**

As of December 31, 2017, 423 retired participants and 47 beneficiaries were receiving total monthly benefits of \$1,184,631, excluding COLAs reimbursed by the Commonwealth. For comparison, in the previous valuation, there were 385 retired participants and 47 beneficiaries receiving monthly benefits of \$1,025,694, excluding COLAs reimbursed by the Commonwealth.

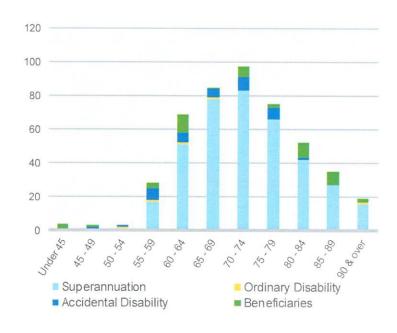
As of December 31, 2017, the average monthly benefit for retired participants and beneficiaries is \$2,520, compared to \$2,374 in the previous valuation. The average age for retired participants and beneficiaries is 72.0 in the current valuation, compared with 72.1 in the prior valuation.

## Distribution of Pensioners and Beneficiaries as of December 31, 2017

#### BY TYPE AND MONTHLY AMOUNT

# 90 80 70 60 40 30 20 10 0 Superannuation Accidental Disability Beneficiaries

#### BY TYPE AND AGE

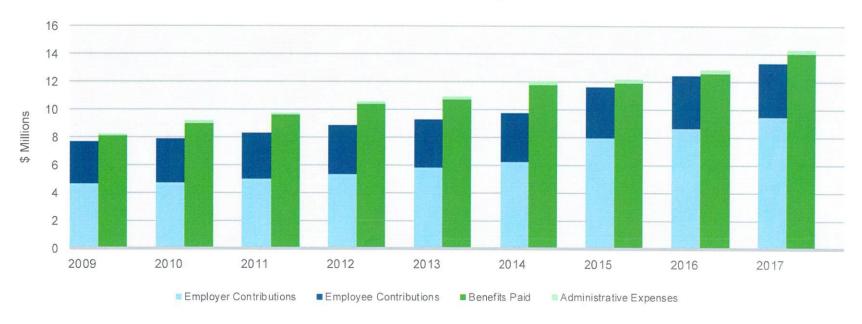


#### **Financial Information**

Retirement plan funding anticipates that, over the long term, both contributions (less administrative expenses) and investment earnings (less investment fees) will be needed to cover benefit payments. Retirement plan assets change as a result of the net impact of these income and expense components.

Additional financial information, including a summary of transactions for the valuation year, is presented in Section 3, Exhibits C and D.

#### COMPARISON OF CONTRIBUTIONS WITH BENEFITS AND EXPENSES FOR YEARS ENDED DECEMBER 31, 2009 - 2017



It is desirable to have level and predictable plan costs from one year to the next. For this reason, the Board has approved an asset valuation method that gradually adjusts to market value. Under this valuation method, the full value of market fluctuations is not recognized in a single year and, as a result, the asset value and the plan costs are more stable. The amount of the adjustment to recognize market value is treated as income, which may be positive or negative. Realized and unrealized gains and losses are treated equally and, therefore, the sale of assets has no immediate effect on the actuarial value.

#### **DETERMINATION OF ACTUARIAL VALUE OF ASSETS**

				Year Ended			
				December 31, 2017	December 31, 2016		
1.	Market value of assets at the end of the year			\$143,771,761	\$123,558,212		
2.	Calculation of unrecognized return	Original Amount <sup>1</sup>	Percent Deferred	Unrecognized Return <sup>2</sup>	Unrecognized Return <sup>2</sup>		
	(a) Year ended December 31, 2017	\$12,257,736	80%	\$9,806,189	N/A		
	(b) Year ended December 31, 2016	-16,750	60	-10,050	-\$13,400		
	(c) Year ended December 31, 2015	-7,906,589	40	-3,162,636	-4,743,953		
	(d) Year ended December 31, 2014	-301,213	20	-60,243	-120,485		
	(e) Year ended December 31, 2013	6,643,426	0	<u>0</u>	1,328,685		
	(f) Total unrecognized return			\$6,573,260	-\$3,549,153		
3.	Preliminary actuarial value: (1) - (2f)			\$137,198,501	\$127,107,365		
4.	Adjustment to be within 15% corridor			<u>0</u>	<u>0</u>		
5.	Final actuarial value of assets as of the end of the year: (3) + (4)			\$137,198,501	\$127,107,365		
6.	Actuarial value as a percentage of market value: (5) ÷ (1)			95.4%	102.9%		
7.	Amount deferred for future recognition: (1) - (5)			\$6,573,260	-\$3,549,153		

**Town of Andover Contributory Retirement System** 

<sup>1</sup> Total return minus expected return on a market value basis.

Recognition at 20% per year over five years.
Section 2: Actuarial Valuation Results as of January 1, 2018 for the

Both the actuarial value and market value of assets are representations of the Town of Andover Contributory Retirement System's financial status. As investment gains and losses are gradually taken into account, the actuarial value of assets tracks the market value of assets. The actuarial asset value is significant because the Town of Andover Contributory Retirement System's liabilities are compared to these assets to determine what portion, if any, remains unfunded. Amortization of the unfunded actuarial accrued liability is an important element in determining the contribution requirement.

## ACTUARIAL VALUE OF ASSETS VS. MARKET VALUE OF ASSETS AS OF DECEMBER 31, 2008 - 2017



#### **Actuarial Experience**

To calculate the actuarially determined contribution, assumptions are made about future events that affect the amount and timing of benefits to be paid and assets to be accumulated. Each year actual experience is measured against the assumptions. If overall experience is more favorable than anticipated (an actuarial gain), the contribution requirement will decrease from the previous year. On the other hand, the contribution requirement will increase if overall actuarial experience is less favorable than expected (an actuarial loss).

Taking account of experience gains or losses in one year without making a change in assumptions reflects the belief that the single year's experience was a short-term development and that, over the long term, experience will return to the original assumptions. For contribution requirements to remain stable, assumptions should approximate experience.

If assumptions are changed, the contribution requirement is adjusted to take into account a change in experience anticipated for all future years.

The net experience loss over the two-year period is \$2,166,608, which includes a gain of \$2,284,340 from investments and a net loss of \$4,450,948 from all other sources. The net experience variation from individual sources other than investments was 1.6% of the actuarial accrued liability. A discussion of the major components of the actuarial experience is on the following pages.

#### ACTUARIAL EXPERIENCE FOR TWO-YEAR PERIOD ENDED DECEMBER 31, 2017

1	Net gain from investments	\$2,284,340
2	Net gain from administrative expenses	61,280
3	Net loss from other experience	<u>-4,512,228</u>
4	Net experience loss: 1 + 2 + 3	-\$2,166,608

#### **Investment Experience**

A major component of projected asset growth is the assumed rate of return. The assumed return should represent the expected long-term rate of return, based on the Town of Andover Contributory Retirement System's investment policy. The rate of return on the market value of assets for the 2017 and 2016 plan years was 17.21% and 7.24%, respectively.

For valuation purposes, the assumed rate of return on the actuarial value of assets was 7.25% for the 2017 and 2016 plan years. The actual rate of return on an actuarial basis for the 2017 and 2016 plan years was 8.73% and 7.59%, respectively. Since the actual return for the two-year period was greater than the assumed return, the Town of Andover Contributory Retirement System experienced an actuarial gain during the two-year period ending December 31, 2017 with regard to its investments.

#### **INVESTMENT EXPERIENCE**

		Year Ended December 31, 2017		Year E December	
		Market Value	Actuarial Value	Market Value	Actuarial Value
1	Net investment income	\$21,180,649	\$11,058,234	\$8,351,874	\$8,986,276
2	Average value of assets	123,074,662	126,623,817	115,429,297	118,344,049
3	Rate of return: 1 ÷ 2	17.21%	8.73%	7.24%	7.59%
4	Assumed rate of return	7.25%	7.25%	7.25%	7.25%
5	Expected investment income: 2 x 4	\$8,922,913	\$9,180,227	\$8,368,624	\$8,579,944
6	Actuarial gain/(loss): 1 - 5	\$12,257,736	\$1,878,007	-\$16,750	\$406,332

Because actuarial planning is long term, it is useful to see how the assumed investment rate of return has followed actual experience over time. The chart below shows the rate of return on an actuarial basis compared to the actual market value investment return for the last nine years, including averages over select time periods.

Based upon this experience and future expectations, we have lowered the assumed rate of return from 7.25% to 7.00%.

INVESTMENT RETURN - ACTUARIAL VALUE VS. MARKET VALUE: 2009 - 2016

Year Ended	Actuarial Value Investment	Return	Market Value Investment Return		
December 31	Amount	Percent	Amount	Percent	
2009	\$12,917,668	16.22%	\$11,308,818	16.33%	
2010	6,830,019	7.45	10,021,560	12.59	
2011	-698,103	-0.72	-277,189	-0.31	
2012	917,606	0.97	11,364,955	13.15	
2013	10,199,718	10.85	14,088,571	14.67	
2014	9,851,614	9.63	8,085,611	7.47	
2015	8,059,343	7.28	999,648	0.87	
2016	8,986,276	7.59	8,351,874	7.24	
2017	11,058,234	8.73	21,180,649	17.21	
Total	\$68,122,375		\$85,124,497		
	Most recent five-year average return	8.72%		9.45%	
	Most recent nine-year average return	7.44%		9.66%	

Note: Each year's yield is weighted by the average asset value in that year.

The actuarial asset valuation method gradually recognizes fluctuations in the market value rate of return. The goal of this is to stabilize the actuarial rate of return and to produce more level pension plan costs.

#### MARKET AND ACTUARIAL RATES OF RETURN FOR YEARS ENDED DECEMBER 31, 2008 - 2017



#### **Administrative Expenses**

Administrative expenses for the years ended December 31, 2016 and 2017 were \$286,066 and \$267,297, respectively, compared to the assumption of \$300,000 for calendar year 2016 and \$310,500 for calendar year 2017. This resulted in a gain of \$61,280 for the two-year period, including an adjustment for interest. We have maintained the assumption of \$300,000 for calendar year 2018.

#### Other Experience

There are other differences between the expected and the actual experience that appear when the new valuation is compared with the projections from the previous valuation. These include:

- > the extent of turnover among participants,
- > retirement experience (earlier or later than projected).
- mortality (more or fewer deaths than projected),
- > the number of disability retirements (more or fewer than projected), and
- salary increases (greater or smaller than projected).

The net loss from this other experience for the two-year period ending December 31, 2017 amounted to \$4,512,228, which is 1.6% of the actuarial accrued liability.

#### LIABILITY CHANGES DUE TO DEMOGRAPHIC EXPERIENCE FOR TWO-YEAR PERIOD ENDED **DECEMBER 31, 2017**

Total	-\$4,512,228
Miscellaneous loss, including net transfers and disability experience	-2,458,831
Salary increases less than expected for continuing actives	657,013
Fewer deaths than expected amongst retired members and beneficiaries	-\$2,710,410

#### Changes in the Actuarial Accrued Liability

The actuarial accrued liability as of January 1, 2018 is \$282,264,166, an increase of \$34,763,775, or 14.0%, from the actuarial accrued liability as of the prior valuation date. The liability is expected to grow each year with normal cost and interest, and to decline due to benefit payments made. Additional fluctuations can occur due to actual experience that differs from expected (as discussed in the previous subsection) and changes in assumptions (discussed below).

#### **Actuarial Assumptions**

The following actuarial assumptions were changed with this valuation:

- The investment return assumption was lowered from 7.25% to 7.0%.
- > The mortality assumption for non-disabled participants was updated from the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally from 2009 with Scale BB2D to the RP-2014 Blue Collar Employee and Healthy Annuitant Mortality Tables set forward one year for females projected generationally with Scale MP-2017.
- The mortality assumption for disabled participants was updated from the RP-2000 Healthy Annuitant Mortality Table projected generationally from 2015 with Scale BB2D to the RP-2014 Blue Collar Healthy Annuitant Mortality Table set forward one year and projected generationally with Scale MP-2017.

Changing these assumptions increased the unfunded liability by approximately \$8.6 million and increased the employer normal cost by approximately \$328,000.

Details on actuarial assumptions and methods are in Section 4, Exhibit I.

#### **Plan Provisions**

There were no changes in plan provisions since the prior valuation.

A summary of plan provisions is in Section 4, Exhibit II.

### **Development of Unfunded Actuarial Accrued Liability**

			Year E	nded	
		December 3	1, 2017	December	31, 2016
1	Unfunded actuarial accrued liability at beginning of year		\$131,846,020		\$128,933,384
2	Normal cost at beginning of year		6,208,549		5,989,614
3	Total contributions		-13,368,907		-12,450,407
4	Interest				
	• For whole year on 1 + 2	\$10,008,956		\$9,781,917	
	• For half year on 3	-438,624		-408,488	
	Total interest		9,570,332		9,373,429
5	Expected unfunded actuarial accrued liability		\$134,255,994		\$131,846,020
6	Changes due to:				
	Net gain from investments	-\$2,284,340			
	Net loss from other experience	4,450,948			
	Change in assumptions	8,643,063			
	Total changes		10,809,671		
7	Unfunded actuarial accrued liability at end of year		\$145,065,665		

#### **Actuarially Determined Contribution**

The actuarially determined contribution is equal to the employer normal cost payment and a payment on the unfunded actuarial accrued liability. For fiscal 2019 the actuarially determined contribution has been set equal to the previously budgeted amount of \$10,464,565. The detail of this calculation for the current and prior valuation is shown below.

The funding schedule included in this report fully funds the System by June 30, 2035 with appropriations that increase 7.2% per year. In projecting the unfunded actuarial accrued liability for future fiscal years, approximately \$6.6 million in net deferred investment gains have been reflected in accordance with the asset valuation method approved by the Board. In the prior valuation, the System was projected to be fully funded by June 30, 2032 with appropriations that increased 10.0% per year.

#### **ACTUARIALLY DETERMINED CONTRIBUTION FOR YEAR BEGINNING JANUARY 1**

	2018		201	6
	Amount	% of Projected Payroll	Amount	% of Projected Payroll
1. Total normal cost	\$6,208,678	15.31%	\$5,689,614	14.75%
2. Administrative expenses	300,000	0.74%	300,000	0.78%
3. Expected employee contributions	<u>-3,937,330</u>	<u>-9.71%</u>	-3,698,637	-9.59%
4. Employer normal cost: (1) + (2) + (3)	\$2,571,348	6.34%	\$2,290,977	5.94%
5. Actuarial accrued liability	282,264,166		247,500,391	
6. Actuarial value of assets	137,198,501		118,567,007	
7. Unfunded actuarial accrued liability: (5) - (6)	\$145,065,665		\$128,933,384	
8. Employer normal cost projected to July 1, 2018 and 2016, adjusted for timing	2,630,751	6.38%	2,344,358	5.97%
9. Projected unfunded actuarial accrued liability	150,057,091		133,525,444	
10. Payment on projected unfunded actuarial accrued liability, adjusted for timing	7,833,814	18.99%	6,304,042	16.06%
11. Actuarially Determined Contribution: (8) + (10)	\$10,464,565	25.37%	\$8,648,400	22.03%
12. Projected payroll as of July 1	\$41,248,818		\$39,252,617	

Notes: Actuarially Determined Contributions are assumed to be paid on August 1.

Actuarially Determined Contributions are set equal to the budgeted amounts determined with the prior valuation.



#### **Funding Schedule**

(1) Fiscal Year Ended June 30	(2) Employer Normal Cost	(3) Amortization of Remaining Unfunded Actuarial Accrued Liability	(4) Actuarially Determined Contribution (2) + (3)	(5) Unfunded Actuarial Accrued Liability at Beginning of Fiscal Year	(6) Percent Increase in Appropriation
2019	\$2,630,751	\$7,833,814	\$10,464,565	\$150,057,091	
2020	2,732,689	8,485,324	11,218,013	151,107,575	7.20%
2021	2,838,555	9,187,155	12,025,710	151,541,379	7.20%
2022	2,948,500	9,943,061	12,891,561	149,692,994	7.20%
2023	3,062,680	10,757,074	13,819,754	147,092,153	7.20%
2024	3,181,259	11,633,517	14,814,776	145,943,249	7.20%
2025	3,304,404	12,577,036	15,881,440	143,781,400	7.20%
2026	3,432,290	13,592,614	17,024,904	140,464,332	7.20%
2027	3,565,099	14,685,598	18,250,697	135,834,511	7.20%
2028	3,703,020	15,861,727	19,564,747	129,717,685	7.20%
2029	3,846,249	17,127,160	20,973,409	121,921,298	7.20%
2030	3,994,988	18,488,506	22,483,494	112,232,764	7.20%
2031	4,149,450	19,952,856	24,102,306	100,417,581	7.20%
2032	4,309,853	21,527,819	25,837,672	86,217,291	7.20%
2033	4,476,424	23,221,560	27,697,984	69,347,245	7.20%
2034	4,649,401	25,042,838	29,692,239	49,494,182	7.20%
2035	4,829,027	26,462,375	31,291,402	26,313,594	5.39%
2036	5,015,558	0	5,015,558	0	-83.97%

Notes: Contributions are assumed to be paid August 1.

Item (2) reflects 3.5% growth in payroll as well as a 0.15% adjustment to total normal cost to reflect the effects of mortality improvements due to the generational mortality assumption.

Projected normal cost does not reflect the future impact of pension reform for future hires.

Projected unfunded actuarial accrued liability reflects deferred investment gains and losses.

Assumes contribution of budgeted amount for fiscal 2019.

#### Risk

Since the actuarial valuation results are dependent on a given set of assumptions and data as of a specific date, there is a risk that emerging results may differ significantly as actual experience differs from the assumptions.

This report does not contain a detailed analysis of the potential range of future measurements, but does include a brief discussion of some risks that may affect the Plan. We recommend a more detailed assessment to provide the Retirement Board with a better understanding of the risks inherent in the Plan. This assessment may include scenario testing, sensitivity testing, stress testing and stochastic modeling.

- > Investment Risk (the risk that returns will be different than expected) The market value rate of return over the last 11 years has ranged from a low of -29.30% to a high of 17.21%.
- Longevity Risk (the risk that mortality experience will be different than expected) The actuarial valuation includes an expectation of future improvement in life expectancy. Emerging plan experience that does not match these expectations will result in either an increase or decrease in the actuarially determined contribution.
- Contribution Risk (the risk that actual contributions will be different from actuarially determined contribution) Massachusetts General Law Chapter 32 requires payment of the actuarially determined contribution. If future experience matches current assumptions, we project the unfunded actuarial accrued liability will be paid off in 17 years.
- Demographic Risk (the risk that participant experience will be different than assumed) Examples of this risk include:
  - Actual retirements occurring earlier or later than assumed.
  - Disability retirement experience different than assumed.
  - More or less active participant turnover than assumed.
  - Salary increases greater or less than projected.

- Actual Experience in Recent Years and Implications for the Future
  - Past experience can help demonstrate the sensitivity of key results to the Plan's actual experience. Over the past several years:
  - The investment gain(loss) over the past eight years has ranged from a loss of \$7,906,589 to a gain of \$12,257,736.
  - The non-investment gain(loss) over the past four valuations has ranged from a loss of \$4,450,949 to a gain of \$3,685,189.
  - The funded percentage on the actuarial value of assets has ranged from a low of 47.9% to a high of 73.0% since 2007.

#### Maturity Measures

As pension plans mature, the cash need to fulfill benefit obligations will increase over time. Therefore, cash flow projections and analysis should be performed to assure that the Plan's asset allocation is aligned to meet emerging pension liabilities.

# **Section 3: Supplemental Information**

#### EXHIBIT A - TABLE OF PLAN COVERAGE

	Year Ended De	ecember 31	Change From	
Category	2017	2015	Prior Year	
Active participants in valuation:				
Number	728	728	0.0%	
Average age	49.0	49.2	-0.2	
Average years of service	12.6	12.7	-0.1	
Total payroll	\$38,828,166	\$36,946,467	5.1%	
Average payroll	53,335	50,751	5.1%	
Member contributions	40,268,891	38,672,112	4.1%	
Inactive participants in valuation:				
<ul> <li>Inactive participants with a vested right to a deferred or immediate benefit</li> </ul>	23	20	15.0%	
<ul> <li>Inactive participants due a refund of employee contributions</li> </ul>	96	98	-2.0%	
Retired participants:				
Number in pay status	381	346	10.1%	
Average age	72.9	73.0	-0.1	
Average monthly benefit	\$2,569	\$2,422	6.1%	
Disabled participants:				
Number in pay status	42	39	7.7%	
Average age	66.1	66.0	0.1	
Average monthly benefit	\$3,347	\$3,326	0.6%	
Beneficiaries:				
Number in pay status	47	47	0.0%	
Average age	70.5	70.5	0.0	
Average monthly benefit	\$1,390	\$1,236	12.5%	

Notes: Calendar year 2017 payroll figures were increased by 6.1% for firefighters hired before July 1, 2014, 4.6% for those hired after July 1, 2014 and before July 1, 2015, 2.8% for those hired after July 1, 2015 and before July 1, 2016, and 0.8% for those hired after July 1, 2016 and before July 1, 2017 to reflect unsettled bargaining agreements. Calendar year 2017 payroll figures were reduced by 0.5% for Group 1 participants hired before January 1, 2016 to reflect retroactive payments made in 2017 and were reduced for dispatchers to reflect retroactive payments made in 2017.

Calendar year 2015 payroll figures were reduced by 13.25% for firefighters hired before January 1, 2012 and reduced by 11% for firefighters hired after January 1, 2012 but before June 30, 2013 to reflect retroactive payments made in 2015.



## EXHIBIT B - PARTICIPANTS IN ACTIVE SERVICE AS OF DECEMBER 31, 2017 BY AGE, YEARS OF SERVICE, AND AVERAGE PAYROLL

					Years of	Service				
Age	Total	0-4	5-9	10-14	15 - 19	20 - 24	25 - 29	30 - 34	35 - 39	40 & ove
Under 25	22	22								-
	\$29,619	\$29,619	(= =							-
25 - 29	41	36	5							
	\$40,756	\$42,106	\$31,036							_
30 - 34	56	28	22	6						_
	\$63,285	\$54,334	\$74,065	\$65,524						
35 - 39	53	18	13	17	5					
	\$62,682	\$42,478	\$67,957	\$74,622	\$81,106					
40 - 44	70	21	9	12	19	9				
	\$58,046	\$41,065	\$31,915	\$59,634	\$71,306	\$93,686				
45 - 49	95	32	13	8	17	23	2			
	\$57,893	\$30,979	\$37,557	\$44,783	\$76,712	\$93,633	\$102,168			
50 - 54	117	16	21	24	22	5	16	13		
	\$53,139	\$25,774	\$38,767	\$42,229	\$58,601	\$73,813	\$74,689	\$86,459		
55 - 59	150	19	22	42	22	15	13	14	2	1
	\$50,834	\$22,831	\$34,445	\$49,160	\$47,716	\$58,195	\$88,009	\$72,879	\$105,392	\$70,965
60 - 64	88	6	14	16	21	12	6	6	7	φ/0,505
	\$51,081	\$35,124	\$41,794	\$41,386	\$41,264	\$59,083	\$74,873	\$74,313	\$80,923	
65 - 69	24	2	2	5	8	3	2	2		
	\$49,446	\$13,287	\$57,270	\$49,914	\$41,777	\$41,006	\$83,047	\$86,352		
70 & over	12		1	2	3	1	1	2		2
	\$46,015		\$19,629	\$43,936	\$24,172	\$49,061	\$56,836	\$92.300		\$40,833
Total	728	200	122	132	117	68	40	37	9	3
	\$53,335	\$36,953	\$47,006	\$51,617	\$57,066	\$75,291	\$80,391	\$79,661	\$86,361	\$50,877

#### EXHIBIT C - SUMMARY STATEMENT OF INCOME AND EXPENSES ON A MARKET VALUE BASIS

	Year E December		Year En December :	
Net assets at market value at the beginning of the year		\$123,558,212		\$115,652,255
Contribution income:				
Employer contributions	\$9,517,477		\$8,665,124	
Employee contributions	3,851,430		3,785,283	
<ul> <li>Less administrative expenses</li> </ul>	-267,297		-286,066	
Net contribution income		13,101,610		12,164,341
Net investment income		21,180,649		8,351,874
Total income available for benefits		\$34,282,259		\$20,516,215
Less benefit payments:				
<ul> <li>Pensions, annuities, refunds and net transfers</li> </ul>	-\$14,022,767		-\$12,663,927	
• Net 3(8)(c) reimbursements	-45,943		53,669	
Net benefit payments		-\$14,068,710		-\$12,610,258
Change in reserve for future benefits		\$20,213,549		\$7,905,957
Net assets at market value at the end of the year		\$143,771,761		\$123,558,212

#### EXHIBIT D - DEVELOPMENT OF THE FUND THROUGH DECEMBER 31, 2017

Year Ended December 31	Employer Contributions	Employee Contributions	Net Investment Return*	Administrative Expenses	Benefit Payments	Market Value of Assets at Year-End	Actuarial Value of Assets at Year-End	Actuarial Value as a Percent of Market Value
2009	\$4,632,127	\$3,041,540	\$11,308,818	\$172,240	\$8,084,573	\$80,251,404	\$92,289,115	115.0%
2010	4,767,127	3,176,088	10,021,560	187,872	9,014,931	89,013,376	97,859,546	109.9%
2011	4,984,957	3,327,729	-277,189	169,016	9,613,281	87,266,576	95,691,831	109.7%
2012	5,387,572	3,500,046	11,364,955	226,532	10,405,291	96,887,326	94,865,232	97.9%
2013	5,814,431	3,488,657	14,088,571	215,643	10,729,331	109,334,010	103,423,064	94.6%
2014	6,281,397	3,511,254	8,085,611	240,330	11,786,173	115,185,769	111,040,826	96.4%
2015	8,007,778	3,659,016	999,648	262,001	11,937,954	115,652,255	118,567,007	102.5%
2016	8,665,124	3,785,283	8,351,874	286,066	12,610,258	123,558,212	127,107,367	102.9%
2017	9,517,477	3,851,430	21,180,649	267,297	14,068,710	143,771,761	137,198,501	95.4%

<sup>\*</sup> Net of investment fees

#### **EXHIBIT E - DEPARTMENT RESULTS**

	Water Department	Sewer Department	Housing Authority	School – Cafeteria Workers	School – All Others	All Other	Total
Active Participants							Total
<ul> <li>Number</li> </ul>	23	3	9	40	332	321	728
<ul> <li>Annual payroll projected for calendar 2018</li> </ul>	\$1,668,663	\$217,173	\$520,666	\$975,515	\$11,622,269	\$25,541,090	\$40,545,376
Average age	49.7	52.4	48.1	52.8	50.0	47.5	49.0
Average service	20.3	18.0	14.6	6.6	9.7	15.8	12.6
<ul> <li>Normal cost</li> </ul>	\$182,110	\$27,685	\$64,172	\$160,109	\$1,710,596	\$4,064,006	\$6,208,678
Administrative expenses	8,799	1,338	3,101	7,736	82,655	196,371	300,000
<ul> <li>Expected employee contributions</li> </ul>	-155,448	-22,097	-49,835	-90,363	-1,088,588	-2,530,999	-3,937,330
<ul> <li>Employer normal cost</li> </ul>	\$35,461	\$6,926	\$17,438	\$77,482	\$704,663	\$1,729,378	\$2,571,348
Accrued liability	7,086,025	782,690	1,817,941	1,660,785	28,793,838	90,246,966	130,388,245
Retired Participants				.,,		00,210,000	100,000,210
Number	10	3	5	21	159	272	470
<ul> <li>Total benefits</li> </ul>	\$409,987	\$102,438	\$108,486	\$160,344	\$2,288,152	\$11,146,169	\$14,215,576
Average benefits	40,999	34,146	21,697	7,635	14,391	40,979	30,246
Accrued liability	4,434,330	841,745	1,138,938	1,728,219	24,013,212	116,190,137	148,346,581
Vested Participants				, , , , , , , , , , , , , , , , , , , ,	,,	,	110,010,001
Number	1		1	3	6	12	23
Accrued liability	\$236,942		\$6,387	\$460,247	\$473,911	\$1,957,828	\$3,135,315
nactive Participants					+	+ .,00.,020	40,100,010
Number			1	8	79	8	96
Employee contribution balance			\$355	\$19,240	\$318,552	\$55,878	\$394,025
Appropriation for Fiscal Year Ending					, ,	400,010	4001,020
2019	\$348,159	\$52,756	\$93,227	\$191,277	\$2,207,535	\$7,571,611	\$10,464,565
2020	391,284	56,211	107,658	198,594	2,360,181	8,104,085	11,218,013
2021	419,456	60,258	115,409	212,893	2,530,114	8,687,580	12,025,710

Notes: Administrative expenses are allocated in proportion to normal cost.

Fiscal 2019 appropriations are equal to the previously budgeted amounts determined with the prior valuation.

Fiscal 2020 appropriations are based on employer normal cost shown and amortization payments allocated proportionally to the actuarial accrued liability.

#### **EXHIBIT F – DEFINITIONS OF PENSION TERMS**

The following list defines certain technical terms for the convenience of the reader:

Actuarial Accrued Liability for Actives:	The equivalent of the accumulated normal costs allocated to the years before the valuation date.
Actuarial Accrued Liability for Pensioners and Beneficiaries:	The single-sum value of lifetime benefits to existing pensioners and beneficiaries. This sum takes account of life expectancies appropriate to the ages of the annuitants and the interest that the sum is expected to earn before it is entirely paid out in benefits.
Actuarial Cost Method:	A procedure allocating the Actuarial Present Value of Future Benefits to various time periods; a method used to determine the Normal Cost and the Actuarial Accrued Liability that are used to determine the actuarially determined contribution.
Actuarial Gain or Loss:	A measure of the difference between actual experience and that expected based upon a set of Actuarial Assumptions, during the period between two Actuarial Valuation dates. Through the actuarial assumptions, rates of decrements, rates of salary increases, and rates of fund earnings have been forecasted. To the extent that actual experience differs from that assumed, Actuarial Accrued Liabilities emerge which may be the same as forecasted, or may be larger or smaller than projected. Actuarial gains are due to favorable experience, e.g., assets earn more than projected, salary increases are less than assumed, members retire later than assumed, etc. Favorable experience means actual results produce actuarial liabilities not as large as projected by the actuarial assumptions. On the other hand, actuarial losses are the result of unfavorable experience i.e., actual results yield in actuarial liabilities that are larger than projected. Actuarial gains will shorten the time required for funding of the actuarial balance sheet deficiency while actuarial losses will lengthen the funding period.
Actuarially Equivalent:	Of equal actuarial present value, determined as of a given date and based on a given set of Actuarial Assumptions.
Actuarial Present Value (APV):	The value of an amount or series of amounts payable or receivable at various times, determined as of a given date by the application of a particular set of Actuarial Assumptions. Each such amount or series of amounts is:
	Adjusted for the probable financial effect of certain intervening events (such as changes in compensation levels, marital status, etc.)
	Multiplied by the probability of the occurrence of an event (such as survival, death, disability, withdrawal, etc.) on which the payment is conditioned, and
	Discounted according to an assumed rate (or rates) of return to reflect the time value of money.

Actuarial Present Value of Future Plan Benefits:	The Actuarial Present Value of benefit amounts expected to be paid at various future times under a particular set of Actuarial Assumptions, taking into account such items as the effect of advancement in age, anticipated future compensation, and future service credits. The Actuarial Present Value of Future Plan Benefits includes the liabilities for active members, retired members, beneficiaries receiving benefits, and inactive members entitled to either a refund or a future retirement benefit. Expressed another way, it is the value that would have to be invested on the valuation date so that the amount invested plus investment earnings would provide sufficient assets to pay all projected benefits and expenses when due.
Actuarial Valuation:	The determination, as of a valuation date, of the Normal Cost, Actuarial Accrued Liability, Actuarial Value of Assets, and related Actuarial Present Values for a plan. An Actuarial Valuation for a governmental retirement system typically also includes calculations of items needed for compliance with GASB, such as the Actuarially Determined Contribution (ADC) and the Net Pension Liability (NPL).
Actuarial Value of Assets (AVA):	The value of the Fund's assets as of a given date, used by the actuary for valuation purposes. This may be the market or fair value of plan assets, but commonly plans use a smoothed value in order to reduce the year-to-year volatility of calculated results, such as the funded ratio and the ADC.
Actuarially Determined:	Values that have been determined utilizing the principles of actuarial science. An actuarially determined value is derived by application of the appropriate actuarial assumptions to specified values determined by provisions of the law.
Actuarially Determined Contribution (ADC):	The employer's periodic required contributions, expressed as a dollar amount or a percentage of covered plan compensation, determined under the Plan's funding policy. The ADC consists of the Employer Normal Cost and the Amortization Payment.
Amortization Method:	A method for determining the Amortization Payment. The most common methods used are level dollar and level percentage of payroll. Under the Level Dollar method, the Amortization Payment is one of a stream of payments, all equal, whose Actuarial Present Value is equal to the UAAL. Under the Level Percentage of Pay method, the Amortization Payment is one of a stream of increasing payments, whose Actuarial Present Value is equal to the UAAL. Under the Level Percentage of Paymethod, the stream of payments increases at the assumed rate at which total covered payroll of all active members will increase.
Amortization Payment:	The portion of the pension plan contribution, or ADC, that is designed to pay interest on and to amortize the Unfunded Actuarial Accrued Liability.

Assumptions or Actuarial Assumptions:	The estimates upon which the cost of the Fund is calculated, including:  Investment return - the rate of investment yield that the Fund will earn over the long-term future;
	Mortality rates - the death rates of employees and pensioners; life expectancy is based on these rates;
	Retirement rates - the rate or probability of retirement at a given age or service;
	Disability rates – the probability of disability retirement at a given age;
	Withdrawal rates - the rates at which employees of various ages are expected to leave employment for reasons other than death, disability, or retirement;
	Salary increase rates - the rates of salary increase due to inflation and productivity growth.
Closed Amortization Period:	A specific number of years that is counted down by one each year, and therefore declines to zero with the passage of time. For example, if the amortization period is initially set at 30 years, it is 29 years at the end of one year, 28 years at the end of two years, etc. See Open Amortization Period.
Decrements:	Those causes/events due to which a member's status (active-inactive-retiree-beneficiary) changes that is: death, retirement, disability, or withdrawal.
Defined Benefit Plan:	A retirement plan in which benefits are defined by a formula applied to the member's compensation and/or years of service.
Defined Contribution Plan:	A retirement plan, such as a 401(k) plan, a 403(b) plan, or a 457 plan, in which the contributions to the plan are assigned to an account for each member, the plan's earnings are allocated to each account, and each member's benefits are a direct function of the account balance.
Employer Normal Cost:	The portion of the Normal Cost to be paid by the employer. This is equal to the Normal Cost less expected member contributions.
Experience Study:	A periodic review and analysis of the actual experience of the Fund that may lead to a revision of one or more actuarial assumptions. Actual rates of decrement and salary increases are compared to the actuarially assumed values and modified as deemed appropriate by the Actuary.
Funded Ratio:	The ratio of the actuarial value of assets (AVA) to the actuarial accrued liability (AAL). Plans sometimes calculate a market funded ratio, using the market value of assets (MVA), rather than the AVA.
GASB 67 and GASB 68:	Governmental Accounting Standards Board (GASB) Statements No. 67 and No. 68. These are the governmental accounting standards that set the accounting rules for public retirement systems and the employers that sponsor or contribute to them. Statement No. 68 sets the accounting rules for the employers that sponsor or contribute to public retirement systems, while Statement No. 67 sets the rules for the systems themselves.

Investment Return:	The rate of earnings of the Fund from its investments, including interest, dividends and capital gain and loss adjustments, computed as a percentage of the average value of the fund. For actuarial purposes, the investment return often reflects a smoothing of the capital gains and losses to avoid significant swings in the value of assets from one year to the next.	
Net Pension Liability (NPL):	The Net Pension Liability is equal to the Total Pension Liability minus the Plan Fiduciary Net Position.	
Normal Cost:	That portion of the Actuarial Present Value of pension plan benefits and expenses allocated to valuation year by the Actuarial Cost Method. Any payment in respect of an Unfunded Actuaria Accrued Liability is not part of Normal Cost (see Amortization Payment). For pension plan ben that are provided in part by employee contributions, Normal Cost refers to the total of employee contributions and employer Normal Cost unless otherwise specifically stated.	
Open Amortization Period:	An open amortization period is one which is used to determine the Amortization Payment but does not change over time. If the initial period is set as 30 years, the same 30-year period is udetermining the Amortization Period each year. In theory, if an Open Amortization Period with percentage of payroll is used to amortize the Unfunded Actuarial Accrued Liability, the UAAL value never decrease, but will become smaller each year, in relation to covered payroll, if the actuar assumptions are realized.	
Plan Fiduciary Net Position:	Market value of assets.	
Total Pension Liability (TPL):	The actuarial accrued liability under the entry age normal cost method and based on the blended discount rate as described in GASB 67 and 68.	
Unfunded Actuarial Accrued Liability:	The excess of the Actuarial Accrued Liability over the Actuarial Value of Assets. This value manegative, in which case it may be expressed as a negative Unfunded Actuarial Accrued Liability also called the Funding Surplus.	
Valuation Date or Actuarial Valuation Date:	The date as of which the value of assets is determined and as of which the Actuarial Present Value of Future Plan Benefits is determined. The expected benefits to be paid in the future are discounted to this date.	



# **Section 4: Actuarial Valuation Basis**

## EXHIBIT I – ACTUARIAL ASSUMPTIONS AND ACTUARIAL COST METHOD

Net Investment Return:	market expectations, an	rn assumption is a d professional judg ectations and anti	gment. As part of the cipated risk premiur	e analysis, a building	cal data, current and recent block approach was used ortfolio's asset classes, as
Salary Increases:	Years of Service	Group 1	Group 2	Group 4	
	0	6.00%	6.00%	7.00%	
	1	5.50%	5.50%	6.50%	
	2	5.50%	5.50%	6.00%	
	3	5.25%	5.25%	5.75%	
	4	5.25%	5.25%	5.25%	
	5	4.75%	4.75%	5.25%	
	6	4.75%	4.75%	4.75%	
	7	4.50%	4.50%	4.75%	
	8	4.50%	4.50%	4.75%	
	9+	4.25%	4.50%	4.75%	
	The salary increase ass expectations, and profes			ed from historical data	a, current and recent market
Interest on Employee Contributions:	3.5%				
Administrative Expenses:	\$300,000 for calendar 2 3.50% per year)	018, increasing 3.5	50% per year (previ	ously, \$300,000 for c	alendar 2016, increasing
	The administrative expe System.	nse assumption is	based on information	on on expenses prov	ided by the Retirement

### **Mortality Rates:**

Pre-Retirement: RP-2014 Blue Collar Employee Mortality Table set forward one year for females and projected generationally with Scale MP-2017 (previously, RP-2000 Employee Mortality Table projected generationally from 2009 with Scale BB2D)

Healthy Retiree: RP-2014 Blue Collar Healthy Annuitant Mortality Table set forward one year for females and projected generationally with Scale MP-2017 (previously, RP-2000 Healthy Annuitant Mortality Table projected generationally from 2009 with Scale BB2D)

Disabled Retiree: RP-2014 Blue Collar Healthy Annuitant Mortality Table set forward one year and projected generationally with Scale MP-2017 (previously, RP-2000 Healthy Annuitant Mortality Table projected generationally from 2015 with Scale BB2D)

The mortality tables reasonably reflect the projected mortality experience of the Plan as of the measurement date based on historical and current demographic data. As part of the analysis, a comparison was made between the actual number of retiree deaths and the projected number based on the prior year's assumptions over the past eight years. The mortality tables were then adjusted to future years using generational projection under Scale MP-2017 to reflect future mortality improvement.

## Termination Rates before Retirement:

		Group	s 1 and 2 – R	ate (%)	
		Mort	ality		
	Cui	rent	Pre	vious	
Age	Male	Female	Male	Female	Disability
20	0.05	0.02	0.03	0.02	0.01
25	0.06	0.02	0.04	0.02	0.02
30	0.06	0.03	0.04	0.03	0.03
35	0.07	0.03	0.08	0.05	0.06
40	0.08	0.05	0.11	0.07	0.10
45	0.13	0.08	0.15	0.11	0.15
50	0.22	0.14	0.21	0.17	0.19
55	0.36	0.20	0.30	0.25	0.24
60	0.61	0.30	0.49	0.39	0.28

Notes: Mortality rates do not reflect generational projection.

55% of the disability rates shown represent accidental disability.

20% of the accidental disabilities will die from the same cause as the disability.

55% of the death rates shown represent accidental death.

		Gr	oup 4 – Rate (	%)	
		Mort	ality		
	Cu	rrent	Pre	vious	
Age	Male	Female	Male	Female	Disability
20	0.05	0.02	0.03	0.02	0.10
25	0.06	0.02	0.04	0.02	0.20
30	0.06	0.03	0.04	0.03	0.30
35	0.07	0.03	0.08	0.05	0.30
40	0.08	0.05	0.11	0.07	0.30
45	0.13	0.08	0.15	0.11	1.00
50	0.22	0.14	0.21	0.17	1.25
55	0.36	0.20	0.30	0.25	1.20
60	0.61	0.30	0.49	0.39	0.85

Notes: Mortality rates do not reflect generational projection.

90% of the disability rates shown represent accidental disability.

60% of the accidental disabilities will die from the same cause as the disability.

90% of the death rates shown represent accidental death.

The disability rates were based on historical and current demographic data, adjusted to reflect economic conditions of the area and estimated future experience and professional judgment. As part of the analysis, a comparison was made between the actual number of disability retirements and the projected number based on the prior year's assumptions over the past eight years.

### Withdrawal Rates:

Rate per year (%)			
Years of Service	Groups 1 and 2	Years of Service	Group 4
0	15.0	0 – 10	1.5
1	12.0	11+	0.0
2	10.0		
3	9.0		
4	8.0		
5	7.6		
6	7.5		
7	6.7		
8	6.3		
9	5.9		
10	5.4		
11	5.0		
12	4.6		
13	4.1		
14	3.7		
15	3.3		
16 – 20	2.0		
21 – 29	1.0		
30+	0.0		

The termination rates were based on historical and current demographic data, adjusted to reflect economic conditions of the area and estimated future experience and professional judgment. As part of the analysis, a comparison was made between the actual number of terminations and the projected number based on the prior year's assumptions over the past eight years.

#### Retirement Rates:

		Rate per year (%)	)
	Groups	s 1 and 2	
Age	Male	Female	Group 4
45 – 49			1.0
50 - 51	1.0	1.5	2.0
52	1.0	2.0	2.0
53	1.0	2.5	5.0
54	2.0	2.5	7.5
55	2.0	5.5	15.0
56 – 57	2.5	6.5	10.0
58	5.0	6.5	10.0
59	6.5	6.5	15.0
60	12.0	5.0	20.0
61	20.0	13.0	20.0
62	30.0	15.0	25.0
63	25.0	12.5	25.0
64	22.0	18.0	30.0
65	40.0	15.0	100.0
66 – 67	25.0	20.0	
68	30.0	25.0	
69	30.0	20.0	
70	100.0	100.0	

The retirement rates were based on historical and current demographic data, adjusted to reflect economic conditions of the area and estimated future experience and professional judgment. As part of the analysis, a comparison was made between the actual number of retirements by age and the projected number based on the prior year's assumptions over the past eight years.

Retirement Age for Inactive Vested Participants:	For participants hired prior to April 2, 2012, 55 for Groups 1 and 2 and 45 for Group 4. For participants hired April 2, 2012 or later, 60 for Group 1, 55 for Group 2 and 50 for Group 4.
	The retirement age for inactive vested participants was based on historical and current demographic data, adjusted to reflect economic conditions of the area and estimated future experience and professional judgment
Unknown Data for Participants:	Same as those exhibited by participants with similar known characteristics.
Family Composition:	80% of participants are assumed to be married. None are assumed to have dependent children. Females are assumed to be three years younger than their spouses.
Benefit Election:	All participants are assumed to elect Option A. The benefit election reflects the fact that all benefit options are actuarially equivalent.
2017 Salary:	2017 salaries are equal to salaries provided in the data except for new hires where salaries are annualized based on date of hire. The salaries for firefighters were increased by 6.1% for those hired before July 1, 2014, 4.6% for those hired after July 1, 2014 and before July 1, 2015, 2.8% for those hired after July 1, 2015 and before July 1, 2016, and 0.8% for those hired after July 1, 2016 and before July 1, 2017 to reflect unsettled bargaining agreements. Salaries were reduced by 0.5% for Group 1 participants hired before January 1, 2016 to reflect retroactive payments made in 2017 and were reduced for dispatchers to reflect retroactive payments made in 2017.
Total Service:	Total creditable service reported in the data.
Net 3(8)(c) Liability:	No liability is valued for benefits paid to or received from other municipal retirement systems.
Actuarial Value of Assets:	Market value of assets as reported in the System's Annual Statement less unrecognized return in each of the last five years. Unrecognized return is equal to the difference between the actual market value return and the expected market value return and is recognized over a five-year period, further adjusted, if necessary, to be within 15% of the market value.
Actuarial Cost Method:	Entry Age Normal Actuarial Cost Method. Entry Age is the attained age of the participant less Total Service as defined above. Normal Cost and Actuarial Accrued Liability are calculated on an individual basis and are allocated by salary. Normal Cost is determined using the plan of benefits applicable to each participant.
Justification for Change in Actuarial Assumptions:	Based on past experience and future expectations, the following actuarial assumption were changed as of January 1, 2018:
	<ul> <li>The investment return assumption was lowered from 7.25% to 7.0%.</li> </ul>
	<ul> <li>The mortality assumption for non-disabled participants was updated from the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally from 2009 with Scale BB2D to the RP-2014 Blue Collar Employee and Healthy Annuitant Mortality Tables set forward one year for females projected generationally with Scale MP-2017.</li> </ul>
	<ul> <li>The mortality assumption for disabled participants was updated from the RP-2000 Healthy Annuitant Mortality Table projected generationally from 2015 with Scale BB2D to the RP-2014 Blue Collar Healthy Annuitant Mortality Table set forward one year and projected generationally with Scale MP-2017.</li> </ul>

## **EXHIBIT II – SUMMARY OF PLAN PROVISIONS**

This exhibit summarizes the major provisions of the Plan included in the valuation. It is not intended to be, nor should it be interpreted as, a complete statement of all plan provisions.

Plan Year:	January 1 through December 31				
Plan Status:	Ongoing				
Retirement Benefits:	classification. Group 1 of public employees. Group occupations. (Officers a For employees hired primember's final three-ye	comprises most positions up 4 comprises mainly poland inspectors of the Station to April 2, 2012, the arear average salary multiplitirement and multiplied by	in state and local govern lice and firefighters. Group e Police are classified as nnual amount of the retire ied by the number of year	o one of four groups depend ment. It is the general categ up 2 is for other specified haze Group 3.)  The ment allowance is based on a sand full months of credital to the following table based.	gory of zardous n the
		Age Last Birthday a	t Date of Retirement		
	Percent	Group 1	Group 2	Group 4	
	2.5	65 or over	60 or over	55 or over	
	2.4	64	59	54	
	2.3	63	58	53	
	2.2	62	57	52	
	2.1	61	56	51	
	2.0	60	55	50	
	1.9	59	_	49	
	1.8	58		48	
	1.7	57	-	47	
	1.6	56		46	
	1.5	55	_	45	

For employees hired on April 2, 2012 or later, the annual amount of the retirement allowance is based on the member's final five-year average salary multiplied by the number of years and full months of creditable service at the time of retirement and multiplied by a percentage according to the following tables based on the age and years of creditable service of the member at retirement:

For m	For members with less than 30 years of creditable service: Age Last Birthday at Date of Retirement			
Percent	Group 1	Group 2	Group 4	
2.50	67 or over	62 or over	57 or over	
2.35	66	61	56	
2.20	65	60	55	
2.05	64	59	54	
1.90	63	58	53	
1.75	62	57	52	
1.60	61	56	51	
1.45	60	55	50	

For mo	For members with 30 years of creditable service or greater:  Age Last Birthday at Date of Retirement			
Percent	Group 1	Group 2	Group 4	
2.500	67 or over	62 or over	57 or over	
2.375	66	61	56	
2.250	65	60	55	
2.125	64	59	54	
2.000	63	58	53	
1.875	62	57	52	
1.750	61	56	51	
1.625	60	55	50	

A member's final five-year average salary is defined as the greater of the highest consecutive five-year average annual rate of regular compensation and the average annual rate of regular compensation received during the last five years of creditable service prior to retirement.

	federal limit found in 26 U.S.C. 401(a)(17). In add April 2, 2012 will be limited to prohibit "spiking" of	ary 1, 2011, regular compensation is limited to 64% of the ition, regular compensation for members who retire after a member's salary to increase the retirement benefit.			
	average salary. Any member who is a veteran als	of the retirement allowance is 80 percent of the member's for receives an additional yearly retirement allowance of \$15. The veteran allowance is paid in addition to the 80 perce			
<b>Employee Contributions:</b>	Date of Hire	Contribution Rate			
	Prior to January 1, 1975	5%			
	January 1, 1975 - December 31, 1983	7%			
	January 1, 1984 - June 30, 1996	8%			
	July 1, 1996 onward	9%			
	In addition, employees hired after December 31, 1 \$30,000.	978 contribute an additional 2 percent of salary in excess			
	Employees hired after 1983 who voluntarily withdraw their contributions with less than 10 ten years of credited service receive 3% interest on their contributions.				
	Employees in Group 1 hired on or after April 2, 2012 with 30 years of creditable service or greater will pay a base contribution rate of 6%.				
Retirement Benefits (Superannuation):	Members of Group 1, 2 or 4 hired prior to April 2, 2012 may retire upon the attainment of age 55. For retirement at ages below 55, twenty years of creditable service is required.				
	Members hired prior to April 2, 2012 who terminate before age 55 with ten or more years of creditable service are eligible for a retirement allowance upon the attainment of age 55 (provided they have not withdrawn their accumulated deductions from the Annuity Savings Fund of the System).				
	Members of Group 1 hired April 2, 2012 or later may retire upon the attainment of age 60. Members of Group 2 or 4 hired April 2, 2012 or later may retire upon the attainment of age 55. Members of Group 4 may retire upon attainment of age 50 with ten years of creditable service.				
	more years of creditable service are eligible for a r	e before age 55 (60 for members of Group 1) with ten or etirement allowance upon the attainment of age 55 (60 for drawn their accumulated deductions from the Annuity			
Ordinary Disability Benefit:	A member who is unable to perform his or her job due to a non-occupational disability will receive a allowance if he or she has ten or more years of creditable service and has not reached age 55. The amount of such allowance shall be determined as if the member retired for superannuation at age 5 for Group 1 members hired on or after April 2, 2012), based on the amount of creditable service at t disability. For veterans, there is a minimum benefit of 50 percent of the member's most recent year' an annuity based on his or her own contributions.				

Section 4: Actuarial Valuation Basis as of January 1, 2018 for the Town of Andover Contributory Retirement System

Accidental Disability Benefit:	For a job-connected disability, the benefit is 72 percent of the member's most recent annual pay plus an annuity based on his or her own contributions, plus additional amounts for surviving children. Benefits are capped at 75 percent of annual rate of regular compensation for employees who become members after January 1, 1988.
Death Benefits:	In general, the beneficiary of an employee who dies in active service will receive a refund of the employee's own contributions. Alternatively, if the employee were eligible to retire on the date of death, a spouse's benefit will be paid equal to the amount the employee would have received under Option C. The surviving spouse of a member who dies with two or more years of credited service has the option of a refund of the employee's contributions or a monthly benefit regardless of eligibility to retire, if they were married for at least one year. There is also a minimum widow's pension of \$500 per month, and there are additional amounts for surviving children.
	If an employee's death is job-connected, the spouse will receive 72 percent of the member's most recent annual pay, in addition to a refund of the member's accumulated deductions, plus additional amounts for surviving children. However, in accordance with Section 100 of Chapter 32, the surviving spouse of a police officer, firefighter or corrections officer is killed in the line of duty will be eligible to receive an annual benefit equal to the maximum salary held by the member at the time of death.
	Upon the death of a job-connected disability retiree who retired prior to November 7, 1996 and could not elect an Option C benefit, a surviving spouse will receive an allowance of \$9,000 per year if the member dies for a reason unrelated to cause of disability.
"Heart And Lung Law" And Cancer Presumption:	Any case of hypertension or heart disease resulting in total or partial disability or death to a uniformed fireman, permanent member of a police department, or certain employees of a county correctional facility is presumed to have been suffered in the line of duty, unless the contrary is shown by competent evidence. Any case of disease of the lungs or respiratory tract resulting in total disability or death to a uniformed fireman is presumed to have been suffered in the line of duty, unless the contrary is shown by competent evidence. There is an additional presumption for uniformed firemen that certain types of cancer are job-related if onset occurs while actively employed or within five years of retirement.
Options:	Members may elect to receive a full retirement allowance payable for life under Option A. Under Option B a member may elect to receive a lower monthly allowance in exchange for a guarantee that at the time of death any contributions not expended for annuity payments will be refunded to the beneficiary. Option C allows the member to take a lesser retirement allowance in exchange for providing a survivor with two-thirds of the lesser amount. Option C pensioners will have benefits converted from a reduced to a full retirement if the beneficiary predeceases the retiree.
Post-Retirement Benefits:	The Board has adopted the provisions of Section 51 of Chapter 127 of the Acts of 1999, which provide that the Retirement Board may approve an annual COLA in excess of the Consumer Price Index but not to exceed a 3% COLA on the first \$12,000 of a retirement allowance. Cost-of-living increases granted prior to July 1, 1998 are reimbursed by the Commonwealth and not reflected in this report.
Changes in Plan Provisions:	There have been no changes in plan provisions since the last valuation.